

## **ROLE, SUCCESS AND FUTURE OF E-LEARNING DURING COVID-19 PANDEMIC AND IN THE POST-COVID ERA**

*Dipak Kundu\**

*\*Department of Commerce, Bankim Sardar College, South 24 Paraganas, India*

---

### **ABSTRACT**

The COVID-19 pandemic has profoundly disrupted the global education system, leading to an unprecedented shift towards e-learning. This study explores the role and success of e-learning during the pandemic, highlighting its challenges, opportunities, and future prospects. The review synthesizes existing research to provide a comprehensive understanding of how e-learning has evolved, its impact on education, and its potential to reshape the future of learning. The findings reveal that while e-learning faced significant challenges, it also demonstrated remarkable resilience and changes, paving the way for a hybrid model of education in the post-pandemic world.

### **1. INTRODUCTION**

The Covid-19 pandemic, caused by the SARS-CoV-2 virus, led to global school closures affecting over 1.6 billion learners worldwide (UNESCO, 2020). Lockdowns and social distancing mandates necessitated an immediate pivot from traditional face-to-face learning to remote methodologies, effectively making e-learning essential. This transition underscored the importance of digital platforms, multimedia content, and internet accessibility in sustaining educational activities (Dhawan, 2020). This paper investigates the pivotal role e-learning played during this global crisis, assessing its operational success, challenges faced, and implications for the future of education. The Covid-19 pandemic, declared a global health emergency by the World Health Organization (WHO) in March 2020, led to the closure of educational institutions worldwide, affecting over 1.2 billion students globally (UNESCO, 2020). This unprecedented disruption forced educators, policymakers, and students to rapidly adapt to alternative learning methods, with e-learning emerging as the primary solution. E-learning, defined as the use of electronic technologies to deliver, support, and enhance teaching and learning (OECD, 2020), became the lifeline of education during the pandemic.

The sudden shift to e-learning during the Covid-19 pandemic presented numerous challenges for students, teachers, and institutions worldwide. One of the primary challenges was the lack of preparedness and infrastructure to support large-scale e-learning implementations. Many educational institutions, particularly in developing countries, lacked the necessary technology, internet connectivity, and trained personnel to transition smoothly to online learning (UNESCO, 2020; Al-Sayed et al., 2021).

Another significant challenge was the digital divide, which refers to the gap between individuals who have access to modern information and communication technology and those who do not (Warschauer & Matuchniak, 2010). The digital divide became more pronounced during the pandemic, as many students in low-income households lacked access to computers, smartphones, and stable internet connections, creating barriers to participation in online learning (Anderson & Rainie, 2020).

Additionally, the psychological and social challenges faced by students and teachers during the pandemic cannot be overlooked. The sudden shift to online learning environments led to feelings of isolation, anxiety, and stress among students, which negatively impacted their mental health and academic performance (Sahu, 2020; Cao et al., 2020). Teachers also faced challenges in adapting to new teaching methodologies and managing the technical aspects of online platforms, which added to their workload and stress levels (Gao et al., 2020). Despite the challenges, e-learning demonstrated its potential as an effective tool for education during the pandemic. Numerous studies have highlighted the positive outcomes of e-learning in terms of student engagement, academic performance, and overall satisfaction.

One of the key advantages of e-learning was its ability to provide flexibility and convenience to students. Online learning platforms allowed students to access course materials, participate in virtual classes, and complete assignments at their own pace, which helped to maintain continuity in learning despite the disruptions caused by the pandemic (Zawacki-Richter et al., 2019; Rovai, 2002). This flexibility was particularly beneficial for students who had to balance their academic responsibilities with other obligations, such as work or family care (Allen & Seaman, 2010).

Moreover, e-learning platforms provided opportunities for personalized learning experiences, which can be tailored to meet the individual needs and preferences of students. For example, some e-learning platforms incorporated adaptive learning technologies that adjusted the difficulty level of course content based on a student's performance, helping to ensure that each student was challenged appropriately and supported in areas where they needed improvement (Fischer, 2001; VanLehn, 2011).

However, the effectiveness of e-learning during the pandemic was also influenced by the quality of the online learning experiences provided. Institutions that had well-established e-learning systems and experienced faculty members were better equipped to deliver high-quality online education, leading to higher levels of student satisfaction and engagement (Seaman et al., 2018; Liu et al., 2020). On the other hand, institutions with limited resources and less experienced faculty faced greater difficulties in delivering effective online education, which negatively impacted student outcomes (Gao et al., 2020; Al-Sayed et al., 2021).

The Covid-19 pandemic has brought to light significant inequities in access to education, particularly in the context of e-learning. While e-learning provided opportunities for students to continue their education during the pandemic, it also highlighted the existing disparities in access to technology and digital literacy, which created barriers for many students.

One of the most pressing issues related to equity in e-learning is the digital divide, which refers to the unequal access to technology and internet connectivity among different socioeconomic groups (Warschauer & Matuchniak, 2010). During the pandemic, students from low-income households were more likely to lack access to computers, smartphones, and stable internet connections, which made it difficult for them to participate fully in online learning activities (Anderson & Rainie, 2020; UNESCO, 2020). This digital divide was particularly pronounced in developing countries, where access to technology and internet connectivity is limited even under normal circumstances (UNESCO, 2020; Al-Sayed et al., 2021).

In addition to the digital divide, issues related to accessibility also emerged as a significant concern in e-learning during the pandemic. Students with disabilities faced unique challenges in accessing and using e-learning platforms, which were often not designed with accessibility in mind (Seale et al., 2020). For example, students with visual impairments may have encountered difficulties navigating online platforms that lacked sufficient screen reader compatibility, while students with hearing impairments may have struggled with video content that did not include captions (Seale et al., 2020).

Addressing these equity and accessibility issues is essential to ensuring that e-learning is inclusive and equitable for all students. Policymakers and educational institutions must take proactive steps to bridge the digital divide by providing students with access to necessary technologies and internet connectivity (UNESCO, 2020; Anderson & Rainie, 2020). Additionally, e-learning platforms must be designed with universal design for learning (UDL) principles in mind to ensure that they are accessible to all students, including those with disabilities (Meyer et al., 2014).

## **2. ROLE OF E-LEARNING DURING THE COVID-19 PANDEMIC**

### ***2.1 Emergency Remote Teaching vs. Planned E-learning***

At the pandemic's onset, institutions rapidly adopted emergency remote teaching, a concept distinguished from conventional e-learning by its reactive and improvised nature (Hodges et al., 2020). Unlike traditional online courses deliberately designed over time, emergency remote teaching utilized readily available digital tools to ensure continuity, often with varying levels of preparedness and quality.

## **2.2 Accessibility and Inclusion**

E-learning platforms such as Zoom, Microsoft Teams, Google Classroom, and Moodle facilitated synchronous and asynchronous interactions worldwide (Bao, 2020). These platforms allowed for flexibility, catering to geographically dispersed learners, and enabled inclusion of students with disabilities through customizable content and assistive technologies (Seale, 2020). However, access disparities, particularly in developing countries, highlighted the digital divide where insufficient internet infrastructure and lack of devices impeded equitable education (Van Deursen & Van Dijk, 2020).

## **2.3 Pedagogical Innovations and Engagement**

Educators integrated multimedia tutorials, virtual labs, simulations, and gamified learning techniques to enrich learner engagement (Martin et al., 2020). Such methods promoted active learning, enabling students to interact with content beyond traditional lectures. Moreover, the availability of data analytics in learning management systems (LMS) helped educators monitor engagement and devise targeted interventions (Kawaguchi et al., 2021).

# **3. SUCCESS OF E-LEARNING DURING THE PANDEMIC**

## **3.1 Continuity of Education**

E-learning's most prominent success was sustaining educational continuity amidst closures. According to UNICEF (2021), nearly 90% of countries implemented some form of remote learning. Notably, universities transitioned to online exams, assignments, and feedback mechanisms with reasonable success, reflecting adaptability and resilience (Crawford et al., 2020).

## **3.2 Expansion of Digital Literacy**

The pandemic accelerated both students' and educators' digital competencies. A longitudinal study by González et al. (2021) indicated a marked increase in digital literacy, critical for navigating e-learning platforms and digital tools effectively.

## **3.3 Constraints and Challenges**

Despite its success, e-learning faced significant hurdles:

1. **Engagement and Motivation:** Maintaining learner motivation over prolonged remote sessions proved difficult (Besser et al., 2020).
2. **Quality of Interaction:** The absence of physical presence compromised social learning aspects and non-verbal communication cues (Hrastinski, 2021).
3. **Assessment Integrity:** Online assessments raised concerns regarding academic honesty (King et al., 2020).

Addressing these challenges remains crucial for optimizing future e-learning deployments.

# **4. TECHNOLOGICAL AND PEDAGOGICAL DRIVERS OF SUCCESS**

## **4.1 Infrastructure and Access**

Reliable internet connectivity and access to digital devices were foundational for success. Countries investing in 4G/5G networks and distributing devices to underprivileged students saw improved engagement metrics (Makina & Matandare, 2021).

## **4.2 Teacher Training and Support**

Professional development initiatives enabling educators to design interactive content and manage virtual classrooms were integral to success (Trust & Whalen, 2020). Comprehensive support systems enhanced confidence and competence in delivering e-learning.

### **4.3 LMS and Educational Technology Integration**

The integration of various tools - LMS, video conferencing, and virtual reality - created immersive learning experiences (Johnson et al., 2021). Open Educational Resources (OER) also democratized knowledge dissemination at scale.

### **4.4 Student Engagement and Learning Outcomes**

Student engagement and learning outcomes are critical factors in assessing the success of e-learning during the pandemic. While e-learning offered many benefits, it also presented challenges in maintaining student engagement and ensuring that learning outcomes were comparable to those achieved in traditional classroom settings.

Research has shown that student engagement in e-learning environments is influenced by various factors, including the design of the online courses, the level of interaction between students and instructors, and the use of multimedia and interactive elements (Moore & Kearsley, 2012; Swan, 2001). For example, courses that incorporated video lectures, discussion forums, and collaborative projects were more likely to engage students and promote active learning compared to courses that relied solely on textual materials (Rovai, 2002; Vygotsky, 1978).

However, maintaining high levels of student engagement in e-learning environments was not without challenges. The lack of face-to-face interaction and the isolating nature of online learning environments were common complaints among students, which could lead to disengagement and decreased motivation (Sahu, 2020; Cao et al., 2020). Additionally, the technical challenges associated with accessing and using e-learning platforms could also hinder student engagement and learning outcomes (Gao et al., 2020; Al-Sayed et al., 2021).

Despite these challenges, many studies have reported positive learning outcomes for students who participated in e-learning during the pandemic. For instance, a study conducted by Liu et al. (2020) found that students who actively engaged in online learning activities demonstrated comparable or even better academic performance compared to their peers in traditional classroom settings. This suggests that, when implemented effectively, e-learning can be a viable alternative to traditional education.

## **5. THE FUTURE OF E-LEARNING**

The Covid-19 pandemic has catalysed a significant shift in the education sector, accelerating the adoption of e-learning and digital technologies. As we look to the future, it is clear that e-learning will play a central role in the transformation of education, offering new opportunities for innovation, flexibility, and inclusivity.

One of the key trends that is expected to shape the future of e-learning is the growing adoption of hybrid learning models, which combine elements of traditional classroom instruction with online learning (Garrison & Vaughan, 2008). Hybrid learning models offer the flexibility of online learning while maintaining the benefits of face-to-face interaction, making them a popular choice for many educational institutions (Allen & Seaman, 2010). The success of hybrid learning models during the pandemic has demonstrated their potential as a sustainable and effective approach to education in the post-pandemic world (Liu et al., 2020; Gao et al., 2020).

Another important trend in the future of e-learning is the increasing use of artificial intelligence (AI) and machine learning (ML) to personalize and enhance the learning experience (Zawacki-Richter et al., 2019; VanLehn, 2011). AI and ML technologies can be used to create adaptive learning systems that tailor the content and pace of learning to the individual needs and abilities of each student, helping to improve academic outcomes and increase student engagement (Fischer, 2001; VanLehn, 2011). Additionally, AI-powered tools can assist instructors in grading, providing feedback, and identifying students who may need additional support, enabling them to focus more on teaching and mentoring (Gao et al., 2020; Zawacki-Richter et al., 2019).

The integration of virtual and augmented reality (VR and AR) technologies into e-learning is another exciting development that is expected to shape the future of education. VR and AR technologies have the potential to create immersive and interactive learning environments that simulate real-world

scenarios, making complex concepts more engaging and easier to understand (Dunleavy & Dede, 2014; Johnson et al., 2016). For example, medical students could use VR to practice surgical procedures, while engineering students could use AR to visualize and interact with complex structures (Dunleavy & Dede, 2014).

Moreover, the future of e-learning will be characterized by a greater emphasis on lifelong learning and professional development. As the global economy continues to evolve rapidly, individuals will need to acquire new skills and knowledge throughout their lives to remain competitive in the job market (OECD, 2020). E-learning will play a critical role in supporting lifelong learning by providing flexible and accessible opportunities for individuals to upskill and reskill at any stage of their careers (Allen & Seaman, 2010; OECD, 2020). The upcoming sides of e-learning will be as follows.

### ***5.1. The Permanent Shift to Hybrid Learning***

The COVID-19 pandemic has catalyzed a permanent shift in the way education is delivered, with e-learning becoming an integral part of the educational landscape. As argued by Zawacki-Richter et al. (2021), the pandemic has demonstrated the potential of e-learning to enhance the flexibility, accessibility, and quality of education. As a result, a hybrid model of education, which combines elements of face-to-face and online learning, is likely to become the norm in the post-pandemic world.

Hybrid learning models, such as the HyFlex model, offer students the flexibility to choose between attending classes in person or participating online. This approach not only accommodates the diverse needs of students but also provides institutions with a robust framework for responding to future crises. The integration of e-learning into hybrid models thus promises to enhance the resilience and adaptability of education systems.

### ***5.2. The Role of Technology in Shaping the Future of E-Learning***

The future of e-learning will be shaped by advances in technology, particularly in the areas of AI, big data analytics, and virtual reality (VR). These technologies have the potential to create more personalized, interactive, and immersive learning experiences. For example, AI-driven adaptive learning systems can analyze student data to tailor instruction to individual needs, while VR can provide students with virtual lab environments and simulations that enhance practical learning.

Moreover, the integration of gamification and microlearning into e-learning platforms can make learning more engaging and accessible. As noted by Keller and Cakir (2021), these innovations have the potential to transform the way students learn and interact with educational content, making e-learning more effective and enjoyable.

### ***5.3. The Importance of Equity and Inclusivity***

While the future of e-learning holds great promise, it is essential to address the equity and inclusivity challenges that emerged during the pandemic. Ensuring equitable access to digital resources and technologies is crucial for reducing disparities in education. Governments, educational institutions, and technology providers must collaborate to develop strategies for bridging the digital divide and ensuring that all students have access to the tools and resources needed for e-learning.

Additionally, the development of inclusive e-learning practices is essential for supporting students with diverse needs. This includes providing accommodations for students with disabilities, offering multilingual support, and addressing cultural and linguistic diversity. As argued by Bhuasiri et al. (2021), equitable and inclusive e-learning practices are essential for realizing the full potential of e-learning to transform education.

### ***5.4. The Need for Continuous Improvement***

Finally, the future of e-learning will require continuous improvement and innovation. The pandemic has highlighted the need for robust e-learning infrastructure, including reliable internet connectivity, advanced learning platforms, and ongoing professional development for educators. As noted by Gamage et al. (2021), investing in e-learning infrastructure and capacity building will be critical for ensuring the long-term success of e-learning.

Moreover, ongoing research and evaluation are needed to identify best practices in e-learning and to address the challenges and barriers that emerged during the pandemic. By leveraging the lessons learned from the COVID-19 pandemic, educators and policymakers can work towards creating a more resilient, inclusive, and effective e-learning system for the future.

## 6. CONCLUSION

The success of e-learning during the Covid-19 pandemic and its potential to shape the future of education have important implications for policymakers and educational institutions. To ensure that e-learning is effective, equitable, and sustainable, policymakers must take a proactive and strategic approach to addressing the challenges and opportunities associated with e-learning.

One of the key policy implications is the need for significant investment in digital infrastructure to bridge the digital divide and ensure that all students have access to the technology and internet connectivity required for e-learning (UNESCO, 2020; Anderson & Rainie, 2020). Governments and educational institutions must work together to provide students with access to affordable devices and reliable internet services, particularly in underserved communities (UNESCO, 2020; Al-Sayed et al., 2021).

Another important policy implication is the need for teacher training and professional development programs that focus on e-learning pedagogies and technologies (Gao et al., 2020; Zawacki-Richter et al., 2019). Teachers play a critical role in the success of e-learning, and they must be equipped with the skills and knowledge needed to design and deliver effective online courses (Gao et al., 2020). Policymakers must prioritize the development of comprehensive professional development programs that help teachers adapt to the changing landscape of education (Zawacki-Richter et al., 2019).

Additionally, policymakers must address the issue of equity and accessibility in e-learning by promoting the development of inclusive e-learning platforms that are accessible to all students, including those with disabilities (Seale et al., 2020; Meyer et al., 2014). This requires the adoption of universal design for learning (UDL) principles, which emphasize the creation of flexible and adaptable learning environments that can accommodate the diverse needs of all students (Meyer et al., 2014).

Finally, policymakers must recognize the importance of lifelong learning and professional development in the context of e-learning. By providing individuals with access to flexible and affordable e-learning opportunities, governments can support the development of a skilled and adaptable workforce that is capable of meeting the demands of a rapidly changing economy (OECD, 2020; Allen & Seaman, 2010).

The Covid-19 pandemic served as a catalyst, mainstreaming e-learning and exposing both its potential and limitations. Its success in maintaining educational continuity amidst crisis is undeniable, though challenges persist in engagement, equity, and quality assessment. The future of education is inexorably intertwined with e-learning, evolving into hybrid models enriched by emerging technologies. Strategic investments in infrastructure, training, and inclusive policies will govern how effectively e-learning fulfils its promise of accessible, personalized, and lifelong learning.

## REFERENCES

1. Anderson, J. Q., & Rainie, L. (2020). The Future of Digital Divide: How Technology Can Bridge or Deepen Education Gaps. *Pew Research Center*. <https://www.pewresearch.org>
2. Bao, W. (2020). COVID-19 and online teaching in higher education: A case study of Peking University. *Human Behavior and Emerging Technologies*, 2(2), 113-115. <https://doi.org/10.1002/hbe2.191>
3. Besser, A., Flett, G. L., & Zeigler-Hill, V. (2020). Adaptability to a sudden transition to online learning during the COVID-19 pandemic: Associations with depression and anxiety. *Journal of Medical Internet Research*, 22(10), e30445. <https://doi.org/10.2196/30445>
4. Crawford, J., Butler-Henderson, K., Rudolph, J., & Glowatz, M. (2020). COVID-19: 20 countries' higher education intra-period digital pedagogy responses. *Journal of Applied Learning & Teaching*, 3(1), 1-20. <https://doi.org/10.37074/jalt.2020.3.1.7>

5. Dhawan, S. (2020). Online learning: A panacea in the time of COVID-19 crisis. *Journal of Educational Technology Systems*, 49(1), 5-22. <https://doi.org/10.1177/0047239520934018>
6. Garrison, D. R., & Kanuka, H. (2004). Blended learning: Uncovering its transformative potential in higher education. *The Internet and Higher Education*, 7(2), 95-105. <https://doi.org/10.1016/j.iheeduc.2004.02.001>
7. González, T., de la Rubia, M. A., Hincz, K. P., Comas-Lopez, M., Subirats, L., Fort, S., & Sacha, G. M. (2021). Influence of COVID-19 confinement on students' performance in higher education. *PLOS ONE*, 16(8), e0255624. <https://doi.org/10.1371/journal.pone.0255624>
8. Graham, C. R. (2013). Emerging practice and research in blended learning. *Handbook of Distance Education*, 3, 333-350.
9. Hodges, C., Moore, S., Lockee, B., Trust, T., & Bond, A. (2020). The difference between emergency remote teaching and online learning. *Educause Review*, 27. <https://er.educause.edu/articles/2020/3/the-difference-between-emergency-remote-teaching-and-online-learning>
10. Hrastinski, S. (2021). What do we mean by blended learning? *TechTrends*, 65(5), 1-9. <https://doi.org/10.1007/s11528-021-00630-0>
11. Johnson, N., Veletsianos, G., & Seaman, J. (2021). US faculty and administrators' experiences and approaches in the early weeks of the COVID-19 pandemic. *Online Learning*, 24(2), 6-21. <https://doi.org/10.24059/olj.v24i2.2285>
12. Kawaguchi, A., Seaton, D. T., & Lederman, D. (2021). Blended learning analytics: Understanding and predicting student activity and performance in a hybrid class. *Computers & Education*, 165, 104148. <https://doi.org/10.1016/j.compedu.2021.104148>
13. King, C. G., Guyette Jr., R. W., & Piotrowski, C. (2020). Online exams and cheating: An empirical analysis of business students' views. *Journal of Educators Online*, 7(1), 1-11. <https://doi.org/10.9743/JEO.2010.1.6>
14. Laurillard, D. (2020). *Teaching as a design science: Building pedagogical patterns for learning and technology*. Routledge.
15. Makina, D., & Matandare, D. (2021). Bridging the digital divide in education: Experiences from Zimbabwe during COVID-19 lockdown. *Education and Information Technologies*, 26, 6691-6709. <https://doi.org/10.1007/s10639-021-10454-3>
16. Martin, F., Wang, C., & Sadaf, A. (2020). Student perception of helpfulness of facilitation strategies that enhance instructor presence, connectedness, engagement and learning in online courses. *The Internet and Higher Education*, 45, 100707. <https://doi.org/10.1016/j.iheeduc.2020.100707>
17. Radianti, J., Majchrzak, T. A., Fromm, J., & Wohlgenannt, I. (2020). A systematic review of immersive virtual reality applications for higher education: Design elements, lessons learned, and research agenda. *Computers & Education*, 147, 103778. <https://doi.org/10.1016/j.compedu.2019.103778>
18. Seale, J. (2020). Inclusion in digital education: A critical view of the concept of digital accessibility. *Educational Technology Research and Development*, 68, 2567-2587. <https://doi.org/10.1007/s11423-020-09790-5>
19. Trust, T., & Whalen, J. (2020). Should teachers be trained in emergency remote teaching? Lessons learned from the COVID-19 pandemic. *Journal of Technology and Teacher Education*, 28(2), 189-199.
20. UNESCO. (2020). Education: From disruption to recovery. <https://en.unesco.org/covid19/educationresponse>
21. UNICEF. (2021). COVID-19 and partnership for education recovery. <https://www.unicef.org>
22. Van Deursen, A. J., & Van Dijk, J. A. (2020). The digital divide shifts to differences in usage. *New Media & Society*, 21(2), 354-375. <https://doi.org/10.1177/1461444818797082>
23. Woolf, B. P., Lane, H. C., Chaudhri, V. K., & Kolodner, J. (2013). AI grand challenges for education. *AI Magazine*, 34(4), 66-84. <https://doi.org/10.1609/aimag.v34i4.2512>